

# Apm Body Of Knowledge Full 5th Edition

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Passing the APM Introductory Exam Robin Kay 2011

Gower Handbook of Project Management Rodney Turner 2016-04-22 This Handbook was the first APM Body of Knowledge Approved title for the Association for Project Management. Over the course of five editions, Gower Handbook of Project Management has become the definitive desk reference for project management practitioners. The Handbook gives an introduction to, and overview of, the essential knowledge required for managing projects. The team of expert contributors, selected to introduce the reader to the knowledge and skills required to manage projects, includes many of the most experienced and highly regarded international writers and practitioners. The Fifth Edition has been substantially restructured. All but two of the authors are new, reflecting the fast-changing and emerging perspectives on projects and their management. The four sections in the book describe:  $\phi$  Projects, their context, value and how they are connected to organizational strategy;  $\phi$  Performance: describing how to manage the delivery of the project, covering scope, quality, cost, time, resources, risk and sustainability  $\phi$  Process: from start up to close down  $\phi$  Portfolio: the project and its relationship to the organization The discrete nature of each chapter makes this Handbook a wonderful source of advice and background theory that is easy to consult. Gower Handbook of Project Management is an encyclopaedia for the discipline and profession of project management; a bible for project clients, contractors and students.

The AMA Handbook of Project Management Chapter 2: Bodies of Knowledge and Competency Standards in Project Management

Construction Cost Management Keith Potts 2008-04-30 Using a combination of worked examples and case studies, this book examines how projects go over-cost, what lessons can be learned from past examples and what approaches have successfully been employed. Example case studies include: The Scottish Parliament Wembley Stadium Heathrow Terminal 5. If you're studying Surveying or Construction Management, or starting out as a Construction Cost Manager and need to plan or assess construction projects then this is the book for you.

Climate Emergency – Managing, Building, and Delivering the Sustainable Development Goals Christopher Gorse

Risk Pricing Strategies for Public-Private Partnership Projects Abdelhalim Boussabaine 2013-12-16 Risk Pricing Strategies for Public-Private Partnership Projects Innovation in the Built Environment The complexity of public-private partnership (PPP) project procurement requires an effective process for pricing, managing and appropriate allocation of risks. The level at which risk is priced and the magnitude of risks transferred to the private sector will have a significant impact on the cost of the PPP deals as well as on the value for money analysis and on the selection of the optimum investment options. The construction industry tends to concentrate on the effectiveness of risk management strategies and to some extent ignores the price of risk and its impact on whole life cost of building assets. There is a pressing need for a universal framework for the determination of fair value of risks throughout the PPP procurement processes. Risk Pricing Strategies for Public-Private Partnership Projects addresses the issues of risk pricing and demonstrates the use of a coherent strategy to arrive at a fair risk price. The focus of the book is on providing risk pricing strategies to maximise return on risk retention and allocation in the procurement of PPP projects. With its up-to-date coverage of the latest developments in risk pricing, and comprehensive treatment of the methodologies involved in designing and building risk pricing strategies, the book offers a simple model for pricing risks. The book follows a thematic structure: PPP processes map; risk, uncertainty and bias; risk pricing management strategies; risk pricing

measurement and modelling; risk pricing at each of the project life-cycle stages – and deals with all the important risk pricing issues, using relevant real-world situations through case study examples. It explains how the theory and strategies of risk pricing can be successfully applied to real PPP projects and reflects the broad understanding required by today's project risk analysts, in their new and important role in PPP contract management. Also in the IBE series Managing Change in Construction Projects Senaratne & Sexton 978 14443 3515 6 Innovation in Small Professional Practices in the Built Environment Lu & Sexton 978 14051 9140 1 Other books of interest Urban Infrastructure: Finance and Management Wellman & Spiller 978 0 470 65635 8 Project Finance for Construction and Infrastructure Pretorius, Chung-Hsu, McInnes, Lejot & Arner Construction Supply Chain Management Pryke 978 14051 5844 2 Policy, Finance & Management for Public-Private Partnerships Edited by Akintoye & Beck 978 14051 7791 7 Strategic Issues in Public-Private Partnerships, 2nd Edition Dewulf, Blanken & Bult-Spiering 978 0 470 65635 8

A Guide to the Project Management Body of Knowledge (PMBOK® Guide) – Seventh Edition and The Standard for Project Management (RUSSIAN) Project Management Institute Project Management Institute 2021-08-01 PMBOK® Guide is the go-to resource for project management practitioners. The project management profession has significantly evolved due to emerging technology, new approaches and rapid market changes. Reflecting this evolution, The Standard for Project Management enumerates 12 principles of project management and the PMBOK® Guide – Seventh Edition is structured around eight project performance domains. This edition is designed to address practitioners' current and future needs and to help them be more proactive, innovative and nimble in enabling desired project outcomes. This edition of the PMBOK® Guide: • Reflects the full range of development approaches (predictive, adaptive, hybrid, etc.); • Provides an entire section devoted to tailoring the development approach and processes; • Includes an expanded list of models, methods, and artifacts; • Focuses on not just delivering project outputs but also enabling outcomes; and • Integrates with PMI standards+™ for information and standards application content based on project type, development approach, and industry sector.

Management of Global Construction Projects Edward Ochieng 2017-09-16 The first textbook of its kind, taking a uniquely global approach to project management in construction. Using a wealth of case studies from around the world to explain theory and practice, the authors take a business-oriented, decision-making approach to project management and the challenges it faces in the modern world. The book covers topics highly relevant to the challenges and opportunities currently facing the global construction industry, including managing culturally-diverse and globally dispersed teams, international project finance and global stakeholders in projects. Management of Global Construction Projects is essential reading for both students of construction management and professionals looking to understand construction project management in a truly global context.

Strategic Project Management Corlane Barclay 2015-08-18 Based on expert practitioners contributions from across the globe including Brazil, Jamaica, Malaysia, Pakistan, Thailand, the United Kingdom, and the United States, Strategic Project Management: Contemporary Issues and Strategies for Developing Economies offers modern experiences, best practices, and tools for individuals and teams working in pro

Program Management of Technology Endeavours Ali Al Khouri 2015-09-29 When we look at a program or a project, to identify its size in terms of 'large', it would be advisable to consider a few factors that determine the size i.e., effort, uncertainty and complexity involved in delivering the outcome. This book is intended to provide the required lateral thinking in this field of management excellence.

Construction Project Manager's Pocket Book Duncan Cartlidge 2020-05-18 The second edition of the Construction Project Manager's Pocket Book maintains its coverage of a broad range of project management skills, from technical expertise to leadership, negotiation, team building and communication. However, this new edition has been updated to include: revisions to the CDM regulations, changes to the standard forms of contract and other documentation used by the project manager, the impact of BIM and emerging technologies, implications of Brexit on EU public procurement, other new procurement trends, and ethics and the project manager. Construction project management activities are tackled in the order they occur on real projects, with reference made to the RIBA Plan of Work throughout. This is the ideal concise reference which no project manager, construction manager, architect or quantity surveyor should be without.

Business Policy and Strategic Management G. V. Satya Sekhar 2009-12-01 The knowledge of business policy and techniques of strategic management is the need of the hour to prospective business managers. The present competitive environment has brought several drastic changes in policy making and strategic management. Hence, there is necessity of theoretical understanding about the business policy as well as strategic management. Most of the organizations have started adopting strategic management system. This book focuses on conceptual approach to the subject as well as some select case studies, which make a foundation to the

knowledge of strategic management.

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Images of Projects Mark Winter 2017-03-02 In this very distinctive book, Images of Projects challenges how we think about projects in the most fundamental way: it rejects outright the idea of a one 'best way' to view all projects and also the idea of following a prescriptive approach. In contrast, Images of Projects seeks to encourage a more pragmatic and reflective approach, based on deliberately seeing projects from multiple perspectives, exploring the insights and implications which flow from these, and crafting appropriate action strategies in complex situations. Based on real examples and the authors' work over the last ten years, Images of Projects presents seven pragmatic images for making sense of the complex realities of projects. Illustrated using various models, these images are presented in ways that allow the reader to reflect upon their own mental models in relation to the different perspectives in this book.

Project Management: A Managerial Approach, 9th Edition Jack R. Meredith 2014-10-27 Designed for project management courses for business students, Project Management: A Managerial Approach, 9th Edition guides students through all facets of the steps needed to successfully manage a project. The authors' managerial perspective addresses the basic nature of managing all types of projects as well as the specific techniques and insights required for selecting, initiating, executing, and evaluating those projects.

Collaborative Project Procurement Arrangements Beverley Lloyd-Walker 2015-04-01 Large projects, especially in the construction and infrastructure sectors, involve collaborations of many different types, such as built-own-operate, public-private partnership, or competitive dialogue. This monograph details the authors' research on the types of collaborative projects. The research undertaken for this book responds to the need for a taxonomy of relationship-based procurement approaches, a particular type of project alliancing in need of standardization. Recommendations are made based on interviews with 36 subject matter experts from several countries, as well as an extensive literature review

Portfolio, Program, and Project Management in the Pharmaceutical and Biotechnology Industries Pete Harpum 2011-09-20 This book describes the way that pharmaceutical projects and programs are currently managed, and offers views from many highly experienced practitioners from within the industry on future directions for drug program management. The book integrates portfolio, program, and project management processes as fundamental for effective and efficient drug product development. Contributing expert authors provide their view of how the projectization approach can be taken forward by the drug industry over the coming years.

Project Management Jack R. Meredith 2017-10-30 Projects continue to grow larger, increasingly strategic, and more complex, with greater collaboration, instant feedback, specialization, and an ever-expanding list of stakeholders. Now more than ever, effective project management is critical for the success of any deliverable, and the demand for qualified Project Managers has leapt into nearly all sectors. Project Management provides a robust grounding in essentials of the field using a managerial approach to both fundamental concepts and real-world practice. Designed for business students, this text follows the project life cycle from beginning to end to demonstrate what successful project management looks like on the ground. Expert discussion details specific techniques and applications, while guiding students through the diverse skill set required to select, initiate, execute, and evaluate today's projects. Insightful coverage of change management provides clear guidance on handling the organizational, interpersonal, economic, and technical glitches that can derail any project, while in-depth cases and real-world examples illustrate essential concepts in action.

The AMA Handbook of Project Management Paul C. Dinsmore 2014-06-12 A must-read for any project management professional or student. Projects are the life blood of any organization. Revised to reflect the latest changes to A Guide to the Project Management Body of Knowledge (PMBOK(R)) and the Project Management Professional Exam(R), the fourth edition of The AMA Handbook of Project Management provides readers with a clear overview of a complex discipline. Covering everything from individual projects to programs and strategic alignment, it addresses: Project initiation and planning Communication and interpersonal skills Scheduling, budgeting and meeting business objectives Managing political and resource issues Implementing a PMO Measuring value and competencies. The book compiles essays and advice from the field's top professionals and features new chapters on stakeholder management, agile project management, program management, project governance, knowledge management, and more. Updated with fresh examples, case studies and solutions to specific project management dilemmas, it remains an essential reference to the critical concepts and theories all project managers must master.

An APMP Primer-PRINCE2 Edition Robin Kay 2010-09-11 This book covers those areas of the APM Body of Knowledge (5th edition, 2006) that are included in the

APMP syllabus pertaining to the reduced requirements applying to candidates who are already current PRINCE2® Registered Practitioners. APM have introduced a two hour paper, instead of the normal three hour paper, that recognises prior learning for current PRINCE2® Registered Practitioners. Instead of answering 10 from 16 questions covering 37 syllabus topics the paper only requires candidates to answer 6 from 10 questions covering 25 topics.

An APMP Primer Robin Kay 2009-11-27 For the very first time you can buy a single book covering the entire syllabus for the APMP examination, written at a level of detail required to pass the exam. The book can be used for independent study or to supplement a training course or simply read as a basic textbook on the fundamentals of project management. The author has drawn upon his considerable experience not just as a project manager but as someone who has delivered scores of training courses and written courses for several commercial course providers. This volume has now been enhanced by the addition of 44 examples of exam type questions, all with fully worked answers.

Introduction to Project Control 2010 There is a narrow view of control which is about delivering projects in accordance with their plans, using disciplines like earned value and risk management already championed by APM. That view is about doing projects right. This Introduction to Project Control, written by the APM Planning Specific Interest Group, offers a wider perspective, which includes doing the right projects. It involves integrating all the disciplines of project management. Hence it draws heavily on the work of the other APM SIGs, brings together material from the APM Body of Knowledge, 5th edition and other APM publications.

Reconstructing Project Management Peter W. G. Morris 2013-05-28 The book is designed to offer a thoughtful commentary on project management as it has been practiced and taught over the last 60 or more years, and as it may be over the next 20 to 40, drawing on examples from several industry sectors. Its thesis is that 'it all depends on how you define the subject' - that much of our present thinking about p.m. as traditionally defined is boring, sometimes conceptually weak or even flawed, and/or of limited application, whereas in reality what it can offer is exciting, challenging and potentially enormously useful. The book explores this hypothesis.

Software Project Management 5e Bob Hughes 2009-05-16 Software Project Management 5e

Gower Handbook of Project Management Rodney Turner 2016-04-22 This Handbook was the first APM Body of Knowledge Approved title for the Association for Project Management. Over the course of five editions, Gower Handbook of Project Management has become the definitive desk reference for project management practitioners. The Handbook gives an introduction to, and overview of, the essential knowledge required for managing projects. The team of expert contributors, selected to introduce the reader to the knowledge and skills required to manage projects, includes many of the most experienced and highly regarded international writers and practitioners. The Fifth Edition has been substantially restructured. All but two of the authors are new, reflecting the fast-changing and emerging perspectives on projects and their management. The four sections in the book describe:  $\phi$  Projects, their context, value and how they are connected to organizational strategy;  $\phi$  Performance: describing how to manage the delivery of the project, covering scope, quality, cost, time, resources, risk and sustainability  $\phi$  Process: from start up to close down  $\phi$  Portfolio: the project and its relationship to the organization The discrete nature of each chapter makes this Handbook a wonderful source of advice and background theory that is easy to consult. Gower Handbook of Project Management is an encyclopaedia for the discipline and profession of project management; a bible for project clients, contractors and students.

Leveraging Knowledge for Innovation in Collaborative Networks Luis M. Camarinha-Matos 2009-09-21 Collaborative Networks A Tool for Promoting Co-creation and Innovation The collaborative networks paradigm offers powerful socio-organizational mechanisms, supported by advanced information and communication technologies for promoting innovation. This, in turn, leads to new products and services, growth of better customer relationships, establishing better project and process management, and building higher-performing consortia. By putting diverse entities that bring different perspectives, competencies, practices, and cultures, to work together, collaborative networks develop the right environment for the emergence of new ideas and more efficient, yet practical, solutions. This aspect is particularly important for small and medium enterprises which typically lack critical mass and can greatly benefit from participation in co-innovation networks.

However, larger organizations also benefit from the challenges and the diversity found in collaborative ecosystems. In terms of research, in addition to the trend identified in previous years toward a sounder consolidation of the theoretical foundation in this discipline, there is now a direction of developments more focused on modeling and reasoning about new collaboration patterns and their contribution to value creation. "Soft issues," including social capital, cultural aspects, ethics and value systems, trust, emotions, behavior, etc. continue to deserve particular attention in terms of modeling and reasoning. Exploitation of new application domains such as health care, education, and active aging for retired professionals also help identify new research challenges, both in terms of modeling and ICT support development.

The Project Risk Maturity Model Martin Hopkinson 2017-03-02 Top businesses recognise risk management as a core feature of their project management process

and approach to the governance of projects. However, a mature risk management process is required in order to realise its benefits; one that takes into account the design and implementation of the process and the skills, experience and culture of the people who use it. To be mature in the way you manage risk you need an accepted framework to assess your risk management maturity, allowing you to benchmark against a recognised standard. A structured pathway for improvement is also needed, not just telling you where you are now, but describing the steps required to reach the next level. The Project Risk Maturity Model detailed here provides such an assessment framework and development pathway. It can be used to benchmark your project risk processes and support the introduction of effective in-house project risk management. Using this model, implementation and improvement of project risk management can be managed effectively to ensure that the expected benefits are achieved in a way that is appropriate to the needs of each organisation. Martin Hopkinson has developed The Project Risk Maturity Model into a robust framework, and this book allows you to access and apply his insights and experience. A key feature is a CD containing a working copy of the QinetiQ Project Risk Maturity Model (RMM). This will enable you to undertake maturity assessments for as many projects as you choose. The RMM has been proven over a period of 10 years, with at least 250 maturity assessments on projects and programmes with a total value exceeding £60 billion. A case study in the book demonstrates how it has been used to deliver significant and measurable benefits to the performance of major projects.

Program Management Michel Thiry 2015-12-28 Program management (PgM) is fast developing as the essential link between strategy and projects and as a vehicle for organizational change. It offers the means to manage groups of projects with a common business purpose in an integrated and effective way. The Second Edition of Michel Thiry's Program Management builds on the bestselling title first published in 2010. The heavily revised text reflects the latest program management guides and international standards and includes: a new section on agile management in programs; the author's own program management maturity measure; a new section on change management, which is now integral to many programs. Michel has also reviewed and revised the program lifecycle to align with the more unified view of program management that has emerged since the book was first published. The result is an essential guide to program management that incorporates a robust theoretical framework, complemented by examples and advice from one of the world's leading practitioners. .

The Practice and Theory of Project Management Richard Newton 2019-11-05 Managing projects, a prominent feature of working life, inevitably involves change at some level. Even though successful project management depends on organisational change, textbooks often fail to recognise this symbiotic nature. This book offers students a practical understanding of the strategic and organisational role of projects.

Better Practices of Project Management Based on IPMA competences - 3rd revised edition John Hermarij 2013-02-18 For trainers free additional material of this book is available. This can be found under the "Training Material" tab. Log in with your trainer account to access the material. This revised edition is the first text book in English specially developed for training for IPMA-D and IPMA-C exams. In this 3rd edition, the text has been restructured to better align the content with the order of the competence elements in the ICB version 3, divided into Technical competences, Behavioral competences and Contextual competences. For this reason it has been improved as a study book for everyone studying for the IPMA-D and IPMA-C exams. Besides that it is a extremely rich source book for those project managers that have committed themselves to a lifelong professional development. In addition, the book had to be applicable to groups of project managers originating from diverse cultures. For this reason, this is not a book that tells how a Westerner must behave in an Arab or an Asian country, but one that looks at the different subjects covered in the ICB, as seen from diverse cultural standpoints. Each chapter is based on the same structure: Definitions, Introduction, Process Steps, Process steps, Special topics. Text boxes, additional to the main text, give additional explanation to the main text. An elaborate Index of terms allows that this book can be used as the information source to all aspects of project management.

eBook: Software Project Management, 5e HUGHES 2021-04-04 eBook: Software Project Management, 5e

Benefits Realization Management Carlos Eduardo Martins Serra 2016-10-14 Benefits realization management (BRM) is a key part of governance, because it supports the strategic creation of value and provides the correct level of prioritization and executive support to the correct initiatives. Because of its relevance to the governance process, BRM has a strong influence over project success and is a link between strategic planning and strategy execution. This book guides portfolio, program, and project managers through the process of benefits realization management so they can maximize business value. It discusses why and how programs and projects are expected to enable value creation, and it explains the role of BRM in value creation. The book provides a flexible framework for: Translating business strategy drivers into expected benefits and explains the subsequent composition of a program and project portfolio that can realize expected benefits Planning the benefits realization expected from programs and projects and then making it happen Keeping programs and projects on track Reviewing and evaluating the benefits achieved or expected against the original baselines and the current expectations. To help project, program, and portfolio managers on their BRM journey, as well as

to support business managers in executing business strategies, the book identifies key organizational responsibilities and roles involved in BRM practices, and it provides a simple reference that can be mapped against any organizational structure. A detailed and comprehensive case study illustrates each phase of the BRM framework as it links business strategy to project work, benefits, and business value. Each chapter ends with a series of questions that provide a BRM self-assessment. The book concludes with a set of templates and detailed instructions to ensure successful deployment of BRM.

**Project Management, Planning and Control** Albert Lester 2007 A comprehensive book on project management, covering all principles and methods with fully worked examples, this book includes both hard and soft skills for the engineering, manufacturing and construction industries. Ideal for engineering project managers considering obtaining a Project Management Professional (PMP) qualification, this book covers in theory and practice, the complete body of knowledge for both the Project Management Institute (PMI) and the Association of Project Management (APM). Fully aligned with the latest 2005 updates to the exam syllabi, complete with online sample Q&A, and updated to include the latest revision of BS 6079 (British Standards Institute Guide to Project Management in the Construction Industry), this book is a complete and valuable reference for anyone serious about project management. €¢The complete body of knowledge for project management professionals in the engineering, manufacturing and construction sectors €¢Covers all hard and soft topics in both theory and practice for the newly revised PMP and APMP qualification exams, along with the latest revision of BS 6079 standard on project management in the construction industry €¢Written by a qualified PMP exam accreditor and accompanied by online Q&A resources for self-testing

**Islamic Development Management** Noor Zahirah Mohd Sidek 2019-07-10 This book examines a range of current issues in Islamic development management. The first part of the book explores practical issues in governance and the application of Islamic governance in new areas such as quality management systems and the tourism industry, while the second delves into questions of sustainability. The book proposes a new Islamic sustainability and offers new perspectives on CSR in connection with waqf (Islamic endowments) and microfinance. The third part of the book addresses Islamic values and how they are applied in entrepreneurship, inheritance, consumer behavior and marketing. The fourth part examines the issues of waqf and takaful (a form of insurance in line with the Islamic laws), while the fifth discusses the fiqh (the study of Islamic legal codes) and legal framework from the perspectives of entrepreneurship, higher education, reporting and inheritance (wills). The final chapter is dedicated to the application of Islamic principles in various other issues. Written in an accessible style, the book will appeal to newcomers to the field, as well as researchers and academics with an interest in Islamic development management.

**Project Management: Concepts, Methodologies, Tools, and Applications** Management Association, Information Resources 2016-06-09 Organizations of all types are consistently working on new initiatives, product lines, or implementation of new workflows as a way to remain competitive in the modern business environment. No matter the type of project at hand, employing the best methods for effective execution and timely completion of the task at hand is essential to project success. Project Management: Concepts, Methodologies, Tools, and Applications presents the latest research and practical solutions for managing every stage of the project lifecycle. Emphasizing emerging concepts, real-world examples, and authoritative research on managing project workflows and measuring project success in both private and public sectors, this multi-volume reference work is a critical addition to academic, government, and corporate libraries. It is designed for use by project coordinators and managers, business executives, researchers, and graduate-level students interested in putting research-based solutions into practice for effective project management.

**Construction Project Management** Peter Fewings 2013-05-07 The role of the project manager continues to evolve, presenting new challenges to established practitioners and those entering the field for the first time. This second edition of Peter Fewings' groundbreaking textbook has been thoroughly revised to recognise the increasing importance of sustainability and lean construction in the construction industry. It also tackles the significance of design management, changing health and safety regulation, leadership and quality for continuous improvement of the service and the product. Using an integrated project management approach, emphasis is placed on the importance of effectively handling external factors in order to best achieve an on-schedule, on-budget result, as well as good negotiation with clients and skilled team leadership. Its holistic approach provides readers with a thorough guide in how to increase efficiency and communication at all stages while reducing costs, time and risk. Short case studies are used throughout the book to illustrate different tools and techniques. Combining the theories underpinning best practice in construction project management, with a wealth of practical examples, this book is uniquely valuable for practitioners and clients as well as undergraduate and graduate students for construction project management.

**International Project Management** Kathrin Köster 2009-10-29 Electronic Inspection Copy available for instructors here With project management becoming an increasingly global endeavour, a comprehensive and international student text that reflects this reality is essential. International Project Management does just that,

systematically linking the key elements of cross-cultural management and the particularities of an international context, with the tools and techniques of project management. Key features include: - A wide variety of examples and illustrations, including an in-depth, end-of-chapter case study with case questions; - Student exercises and review questions; - Detailed further reading - The full support of a Companion Website, featuring a Teacher's Manual Visit the Companion Website at [www.sagepub.co.uk/koster](http://www.sagepub.co.uk/koster)

ECMLG2012-Proceedings of the 8th European Conference on Management, Leadership and Governance John Politis 2012 Published by Academic Conferences and Publishing International Limited Edited by: Professor John Politis, Neapolis University Pafos, Cyprus. CD version of the proceedings of the 8th European Conference on Management Leadership and Governance - ECMLG 2012 hosted by the Neapolis University on the 8-9 November 2012. 567 pages

Better Practices of Project Management Based on IPMA competences – 4th revised edition John Hermarij 2016-07-19 This is the revised edition of the first text book In English specially developed for training for IPMA-D and IPMA-C exams, now based on Version 4 of the ICB. In this 4th edition, the text has been restructured to align with the structure of the competence elements in the ICB version 4, divided into Practice competences, People competences and Perspective competences. Therefore, this book will be essential guidance and study book for everyone studying for the IPMA-D, IPMA-C and IPMA-B exams. Besides that, it is an extremely rich source book for those project managers that have committed themselves to a lifelong professional development. In addition, the book had to be applicable to groups of project managers originating from diverse cultures. For this reason, this is not a book that tells how a Westerner must behave in an Arab or an Asian country, but one that looks at the different subjects covered in the ICB, as seen from diverse cultural standpoints. Each chapter is based on the same structure: Key concepts, Introduction, Actions that lead to competence development, Self-assessment, Special topics, Assignments. Text boxes, additional to the main text, give additional explanation to the main text. An elaborate Index of terms allows that this book can be used as a highly up-to-date information source to all aspects of project management. Next to that all, a web-site is available with videos, discussion fora on specific topics, and the opportunity to discuss with the author.